

Multi-Year Accessibility Plan 2019

Royal Ottawa Health Group 1145 Carling Avenue Ottawa, Ontario K1Z 7K4 Phone: 613.722.6521

Toll free: 1.800.987.6424

January 2019

Executive Summary

This plan is about increasing access to services and minimizing barriers to participation for individuals with disabilities. The Accessibility for Ontarians with Disabilities Act (2005) has shifted the legal requirements by enacting specific standards that must be met (unlike the ODA which did not have legally enforceable standards). Failure to comply runs the risk of a substantial fine of up to \$100,000 per day. The first standard to be enacted was the Customer Service Standard, which all public sector organization had to comply with by January 1, 2010. The long-term goal of the legislation is a barrier-free Ontario for people with disabilities by 2025 through the development and implementation of accessibility standards for the private and public sectors.

The Accessibility for Ontarians with Disabilities Act (AODA) was instituted in 2005. The Customer Service Standard is the first standard to become law healthcare facilities were required to meet this standard by January 2010. The legislation established requirements for the interaction and guidance on how to treat people with disabilities. In July 2011 the 'Integrated Standard' came into effect. This Standard addresses Information and Communication, Employment, and Transportation with compliance deadlines ranging from 2012-2015 for large public sector organizations such as The Royal.

The Royal's Accessibility Plan describes measures taken in to identify, remove and prevent barriers for individuals with both visible and invisible disabilities including patients, staff, clients, community, visitors and other members of the community. This Plan also provides an overview of The Royal and its commitment to accessibility planning. The Royal recognizes that individuals with disabilities have a right to expect the same access to health services as those without disabilities. Our accessibility plan is designed to ensure we meet legal requirements as well as increasing inclusive and equitable treatment of individuals with disabilities.

Our plan is based on: the legislative requirements; an audit of physical environment; review of internal policies, information technology and facilities and feedback from committee members and other stakeholders. Additionally, The Royal addresses many of the elements of signage, wayfinding, access and mobility within the parameters of its designation as a Senior-Friendly Hospital.

The Aims and Objectives of the Accessibility Plan

Accessibility for people with disabilities is understood as relating to attitudes, knowledge and skills of service providers; policies and practices, buildings and design, information and communication, and as such relate to many departments at The Royal. The collective actions of these departments determine our level of accessibility, integration and efficacy regarding disability issues from a client, family member, staff or community perspective. This Plan is designed to describe the processes used to identify, remove and prevent barriers; the progress made towards enhancing accessibility at The Royal and; how The Royal will ensure compliance and inform the public of this.

The Royal is one of Canada's foremost mental health care and academic health science centres. Our mandate is simple: to get more people living with mental illness into recovery faster. The Royal combines the delivery of specialized mental health care, advocacy, research and education to transform the lives of people with complex and treatment resistant mental illness. The Royal's Institute of Mental Health Research is proudly affiliated with the University of Ottawa. The Royal Ottawa Foundation for Mental Health raises funds that support The Royal's work. The Royal places a sharp focus on awareness building through the *You Know Who I Am* campaign and the DIFD youth initiative.

The Royal takes an integrated approach to the treatment of people with mental illness. Treatment is tailored to each individual and developed in collaboration with patients and their support system. Research and education also play an important part at The Royal improving treatment for patients and mentoring the next generation of mental health experts. The clinical programs at The Royal focus on anxiety disorders; community mental health; forensic psychiatry; general psychiatry in transition; geriatric psychiatry; mood disorders; schizophrenia; sleep disorders; substance use & concurrent disorders; and youth psychiatry. Each program provides services not only to patients in the hospital but on an outpatient basis as well. They may also provide community treatment and outreach to long term care homes, shelters and other community organizations. The Royal connects with about 62,000 clients and families yearly. Strongly supported by government, business and community leaders, The Royal has strong community links to Eastern Ontario while advancing global research into the brain and mental health.

Our Vision...

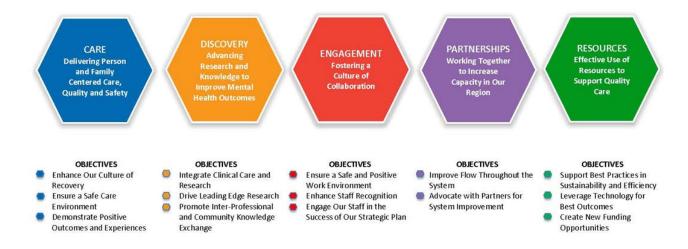
Mental health care transformed through partnerships, innovation and discovery *Our Mission...*

Delivering excellence in specialized mental health Care, Advocacy, Research and Education

Our Values...

We are guided by innovation and a passionate commitment to collaboration, honesty, integrity and respect.

Our Strategic Plan 2015-2020 and the Five Directions



The Royal uses the strategic directions of our 2015-2020 Strategic Plan to address Accessibility for across all sites and into the community we serve. By aligning the standards with our Directions and using the objectives as well, The Royal uses innovative ways to remove barriers, enhance communication and ensure quality care for all.

The Accessibility Committee at The Royal (Appendix 1)

This committee aims to increase integration, communication and accountability for disability access issues at The Royal. Two pieces of legislation anchor the work of the committee, the Ontarians with Disabilities Act (2001) and the Accessibility for Ontarians with Disabilities Act (2005), the purpose of which is to improve opportunities for people with disabilities and to ensure the identification, removal and prevention of barriers to their full participation in the life of the province. This committee monitors organization wide accessibility to ensure that The Royal, at a minimum, meets the legal requirements for accessibility legislation through the development, monitoring, and reporting of an annual accessibility plan, and works to promote and increase accessibility, equity and integration for people with disabilities across The Royal.

Membership of the committee will include but not be limited to, representatives from Client Advisory Council and Family Advisory Council, IT, Learning & Development, Facilities Management, Clinical Staff, Human Resources, Royal Ottawa Place, Carlingwood, FTU and STU, Occupational Health and Safety, Infection Control, Institute of Mental Health Research, Clinical Support Services, Coordinator—Client & Family Relations, Communications and Supply Chain Management. Membership will include representatives with expertise on disability and equality and those with lived experience of disabilities.

The Accessibility Committee will monitor the implementation of the Accessibility Plan. The status of the Plan, as well as the supporting policies will be reviewed on an annual basis as well as at quarterly meetings. The Accessibility Committee will ensure that the Accessibility Plan is posted on the external website of The Royal (http://www.theroyal.ca/) and is available in alternative formats upon request. In addition, there is an Accessibility page on the internal web (OREO) with links to mandatory training, articles and presentations for staff.

Methods used to Identify Barriers at The Royal

- The Client and Family Relations Coordinator receives feedback from clients and the public related to disability and accessibility, and triages these to the appropriate person(s)/department.
- Detailed audits of the facility, the support systems and the work environment are ongoing.
- Staff are encouraged to report any accessibility-related concerns to their manager and/or the Accessibility Committee via accessibility@theroyal.ca

The results of input from the above, along with the AODA standards and regulations, provide a basis for a prioritized barrier-removal strategy included in this Accessibility Plan.

Education on Accessibility and Related Legislation at The Royal.

The Royal will provide training to all staff who deal with the public on their behalf, and all who are involved in the development and approval of Accessibility policies, practices and procedures whether or not they are directly involved in providing care and/or services. This mandatory e-learning training will be provided to current staff and at orientation of new staff. Staff will also be notified by email and printed updates when changes are made to these policies, practices and procedures. Training will include but will not be limited to the following:

- The purposes of the AODA, IASR and OHR Code and the requirements of the associated legislation.
- How to interact and communicate with individuals with various types of disabilities.
- How to communicate with patients/clients over the telephone in clear and plain language and to speak clearly and slowly.
- How to interact with individuals with disabilities who use an assistive device or require the assistance
 of a service animal or a support person.
- How to use the assistive devices that may help with the provision of care and/or services to people with disabilities.
- What to do if an individual with a disability is having difficulty in accessing the ROHCG.
- ROHCG policies, practices and procedures relating to the way care and/or services are provided to individuals with disabilities

Barrier Removal & AODA Compliance Initiatives at The Royal

Note: Corporate Definition of Staff: includes all employees (permanent full time, part time, casual), physicians, registered volunteers, students, contractors and affiliates.

Category of	Identified Barrier	Processes required	Status
Barrier/Compliance item		for Improvement	
2010 Customer Service: Training & Education	All Staff need to understand the Customer Service Standards and the	Education and Training 3 E-learning modules have been created as	All staff members have been training on Accessible Customer
(mandatory requirement)	Accessibility for Ontarians.	mandatory Accessibility Training for all new staff members. The modules are Accessible Customer Service, Disability and the Ontario Human Rights Code and the Integrated Accessible Standard Regulation.	Service, Disability and the Ontario Human Rights Code and the IASR. All new staff members are required to complete this training upon hire. The Accessibility Committee determines accessibility initiatives and associated training on a yearly basis.
2010 Customer Service:	Policy must be posted publically (2010) and	The two policies have been implemented in	CORP II-i 150 Providing a Barrier Free
Policy	available in alternative formats by Jan 2013	the organization. They have become part of	Environment & CORP II-i 151 Accessible Formats
(mandatory requirement)		the mandatory training requirements for all staff. For new-hires Corporate Welcome Program covers these two policies. On an annual basis, the policies are reviewed to ensure they remain current.	developed and part of ongoing mandatory education for all staff. Polices are available upon request in accessible format.
Customer Service:	Review & Revision of Policy on Annual basis.	Policies are tracked on annual review using	Ongoing
Policy		approval dates.	
2010 Customer Service: File Accessibility Report by Dec 31st, 2010 (mandatory requirement)			Completed

Category of	Identified Barrier	Processes required	Status
Barrier/Compliance item		for Improvement	
2010-2011 Accessibility		ROHCG:	
Interventions completed		Internet site updated with	
		variable font option.	
		Developed new policy and	
		procedure on accessibility.	
		Developed accessibility	
		training programs for	
		staff.	
		Improved signage to	
		accessible washrooms,	
		ROMHC:	
		Installed 3 automatic door	
		opens for washrooms	
		Installed automatic door	
		open to tower entrance.	
		Renovated	
		switchboard/reception	
		areas to be accessible	
		Installed additional	
		accessible parking	
		Relocated accessible	
		parking closer to main	
		entrance	
		Reduced door opener	
		pressures	
		Installed delay door	
		closures on main routes	
		of travel	
		Fire enunciation for the	
		hard of hearing installed.	
		вмнс:	
		Removed fencing to	
		improve access between	
		wards D & E	
		Installed additional	
		accessible parking space	
		close to Ward E	
		Site map with wheelchair	
		ramps developed	

Category of	Identified Barrier	Processes required	Status
Barrier/Compliance item		for Improvement	
2012 Information & Communications: Emergency & Public Safety Information	Any planned Service Disruptions must be public posted (external Website). If Emergency Codes/	Any planned service interrupts will be posted on the external web page. Any unplanned interruptions are	Planned Service Interruptions on front page of External Website and OREO.
(mandatory requirement)	Plans are available to the Public they must be available in Accessible formats.	announced overhead, staff are notified by email and signage is posted. As The Royal does not publically post Emergency/Code Responses the second part does not apply.	
Information & Communications: Emergency & Public Safety Information		Facilities/IT notify in a timely manner of any interruptions to Accessibility Committee Chair – Chair posts to internal Website and ensures Communications posts to external Website	Ongoing
Provide individualized workplace emergency response information for employees who have a disability. (mandatory requirement)		Individualized Emergency Management Protocol in place and updated on annual basis. Staff who may need assistance due to a disability in evacuating their place of work in an emergency are encouraged to inform their managers and OHSS RNs so that an individualized plan is developed and tailored to suit their needs.	Introduced initially to a staff with Accessibility roll out. Reminders sen in May of each year. Introduced to staff on their first contact with The Royal.
2013 General Requirements: Policies		CORP II-i 150 Providing a Barrier Free Environment & CORP II-i 151 Accessible Formats have been	The policies are reviewed on an annual basis to ensure they remain current.
(mandatory requirement)		implemented across the organization.	

Category of	Identified Barrier	Processes required	Status
Barrier/Compliance item		for Improvement	
2013 General Requirements: Multi-Year Accessibility Plan (mandatory requirement)	A multi-year accessibility plan outlining strategy to identify, remove and prevent barriers and meet requirements of IASR is	Plan developed and posted on External Web. Plan continuously under revision and posted to OREO.	Plan is reviewed annually.
(manuscon, requirement)	established, implemented, maintained and documented. The accessibility plan is posted on website and provided in an accessible format upon request. Plan is reviewed and updated at least once every 5 years.		
2013 General	Incorporate accessibility	As self-serve kiosks are	As kiosks are up for
Requirements:	features when procuring	replaced these features	renewal
Kiosks	or acquiring self-service	are to be incorporated	procurement
	kiosks.	into the tendering process.	processes address
(mandatory requirement)		Currently ATM kiosk,	accessibility needs.
		Parking Kiosks and Change	
		Machine do not meet	
		standards.	.,
General Requirements: Kiosks		Improvement Required: Recommend that new	Vending machine in Winter Garden
KIOSKS		ATM have backlighting	moved to a more
		and raised (touch related)	accessible area.
		keys to comply with	Vending machine
		AODA.	has accessible
		7.057	features.
2013 General	The Accessibility for	Must incorporate	Incorporated into
Requirements:	Ontarians with Disabilities	"Accessibility criteria &	CORP II-i 130
Procurement or acquiring	Act, 2005 (AODA)	features" when	Procurement and in
goods, services or facilities	Accessibility Standard for	procuring or acquiring	internal processes
-	Customer Service (ASCS)	goods, services or	
(mandatory requirement)	and the Integrated	facilities (unless not	
	Accessibility Standards	practicable to do but	
	Regulation (IASR)	must be able to explain	
	requirements have been	why not if requested).	
	incorporated into	Our Procurement	
	organizational	policy includes	
	procurement policies and	language to ensure	
	practices.	compliance with the	
		AODA.	

Category of	Identified Barrier	Processes required	Status
Barrier/Compliance item		for Improvement	
2013 General			Completed
Requirements:			
File Accessibility Report by			
Dec 31 st , 2013			
(mandatory requirement)			
2013 Information &	Provide appropriate	CORP II-i 150 Providing a	Resources available
Communications:	resources for staff in	Barrier Free Environment,	via L&D, PALMS
Educational & Training	regards to accessibility	CORP II-i 151 Accessible	(online training
Resources and materials		Formats & CORP XI 140	system) and
		Animal Visitation (Therapy	through corporate
(mandatory requirement)		& Service Animals/Pets)	policies.
		have tools for staff. Three	
		Mandatory Accessibility e-	
		modules for staff to	
		complete.	
2013 Information &	All persons participating in	Part of corporate	All staff have
Communications:	development of	mandatory orientation	mandatory
Training to Educators	organizational policy and	program. Staff are	awareness training
	other persons who provide	required to review training	which ensures
(mandatory requirement)	goods, services or facilities	module.	educators have the
	on behalf of the		appropriate training
	organization, receive		as well.
	training		
2014 General	Training is appropriate to	Part of mandatory training	All staff have
Requirements:	the duties of the training	requirements for all new	mandatory awareness
Training of all staff &	participants	staff. Three Mandatory	training.
volunteers		Accessibility e-modules for	
(mandatory requirement)		staff to complete.	
2014 Information &	Internet and Intranet	By Jan 2014 all content	Website built in 2013
Communications:	meets technical	and all websites meet	with WCAG 2.0
Information Technology-All	requirements of WCAG 2.0	WCAG 2.0 A – and moving	compliance in mind.
new internet websites &	on required schedule. This	towards level AA by 2021.	
web content must conform	applies to websites and web content that an	Currently upgrading all in-	
with WCAG 2.0 A standards		house e-learning and	
(mandatony requirement)	organization controls	training to be accessible.	
(mandatory requirement)	directly or through a		
	contractual relationship that allows for		
	modification of the		
	product. This applies to		
	web content published on		
	a website after January 1,		
	2012		
	2012		

Category of	Identified Barrier	Processes required	Status
Barrier/Compliance item		for Improvement	
2014 Information &	Ensure feedback processes	Feedback system for	Client Feedback
Communications:	are accessible by	Client Concerns to have	System receives
Accessible Feedback Process	accessible formats and/or	enhanced feature on	Accessibility
	communication supports	external Web to allow for	concerns (internal
(mandatory requirement)	upon request.	feedback process.	& External). Clients,
		Currently any concerns	staff and visitors
		received by C& F Relations	are able to provide
		Coordinator are triaged to	Accessibility related
		Director-	feedback through
		OHSS/appropriate	the email or via
		person(s). Posted to	Client Feedback
		External & Internal Web.	system
Information &		Accessibility related	
Communications:		concerns are submitted	
Accessible Feedback Process		primary through our	
		Accessibility email. The	
		Coordinator of Client	
		and Family Relations	
		receives accessibility	
		related feedback and	
		passes the information	
		on the appropriate	
		parties including the	
		Accessibility Committee.	

Category of	Identified Barrier	Processes required	Status
Barrier/Compliance item		for Improvement	
2014 Employment: • Recruitment • Accommodation • Return to Work • Performance Management, Career Development and redeployment (mandatory requirement)	Notify about accommodation in recruitment process Notify selected job applicants of the availability of accommodations Develop written process for documented individual accommodation plans Develop a documented return-to-work process Include accessibility considerations in performance management processes Include accessibility considerations and individual accommodation plans in career development and advancement and redeployment, including	Incorporated into job postings and offer letters/emails. CORP IV-i 120 Return to Work and CORP IV-i 121 Return to Work Following a Non- Occupational Injury or Illness.	Postings, offer letters and confirmations address accommodation.
	additional responsibilities		
	within current position.		
Requirements: File Accessibility Report by Dec 31 st , 2015 (mandatory requirement)			Completed
2015 Information & Communication: Accessible Formats & Communication Supports (mandatory requirement)	Accessible formats and communication supports are provided in a timely manner that takes into account the person's accessibility needs due to disability and - at a cost that is no more than the regular cost charged to other persons.	CORP II-i 151 Accessible Formats outlines process for requesting. Information posted to external web with contact information for requests	Process in place within policy. All staff can fill out request on behalf of the requestor.
2015 Information & Communication: Educational Libraries – print- based resources (mandatory requirement)			Currently Library Services is able to accommodate requests.

Category of	Identified Barrier	Processes required	Status
Barrier/Compliance item		for Improvement	
2015 Information & Communication: Producers of educational or training materials (mandatory requirement)		Professional Development Event promotions include AODA identification and coordinators/event staff trained to assist guests with all classifications of disabilities. L&D has purchased equipment to support persons with hearing and visual impairments. Auditorium facility equipped with elevator for access to lower level and spaces across upper bowl for wheelchair access. Continue to provide interpretation services via Canadian Hearing Society	Training/Education/Public Sessions are all able to accommodate requests for accessible formats/communication
2016 Design of Public		upon request. Recreational trail at	Completed
Spaces (Make accessible new or redeveloped): Recreational Trails (mandatory requirement)		ROMHC has been in existence for over 50 years when the time comes to re-create or redesign, will apply accessibility requirements	Completed
2016 Design of Public Spaces (Make accessible new or redeveloped): Outdoor public use eating areas		Acquired picnic tables summer 2015 which meet accessibility requirements	Completed
(mandatory requirement) 2016 Design of Public Spaces (Make accessible new or redeveloped): Outdoor play spaces (mandatory requirement)		New youth basketball court – which meet accessibility requirements	Completed
2016 Design of Public Spaces (Make accessible new or redeveloped): Exterior paths of travel (mandatory requirement)		Area leading to basketball court has been paved. Formally, soft and grassy area	Completed

Category of	Identified Barrier	Processes required	Status
Barrier/Compliance item		for Improvement	
2016 Design of Public		ROMHC -560 Regular	The Royal meets the
Spaces (Make accessible		stalls, 24 APP stalls	requirement of 4% of
new or redeveloped):		ROP- 27 Regular stalls, 2	parking stalls being
On and off street parking lots		APP stall.	accessible.
(mandatory requirement)			
2016 Design of Public		Service counters, fixed	Ongoing
Spaces (Make accessible		queuing guides and	
new or redeveloped):		waiting areas with fixed	
Service counters, fixed		seating- new admitting	
queuing guides and waiting		office and Carlingwood	
areas with fixed seating		accessibility requirements	
(mandatory requirement)		were incorporated.	
2016 Design of Public		Ongoing maintenance of	Ongoing
Spaces (Make accessible		facility (i.e. snow	
new or redeveloped):		removal salting,	
Maintain accessible elements		demarcation of	
of public spaces		accessible access, etc.)	
(mandatory requirement)		in place. Ensure that	
		sites are wheel chair	
		accessible all the time	
2017 General			Completed
Requirements:			
File Accessibility Report by			
Dec 31 st , 2017			
(mandatory requirement)			
2019 General			
Requirements:			
File Accessibility Report by			
Dec 31 st , 2019			
(mandatory requirement)			
2020 Information &			
Communications:			
Educational Libraries –			
multimedia/digital			
resources			
(mandatory requirement)			
2020 Information &			
Communications:			
Producers of educational			
or training materials –			
supplementary print			
materials			
(mandatory requirement)			

Category of	Identified Barrier	Processes required	Status
Barrier/Compliance item		for Improvement	
2021 Information &			
Communications:			
All internet websites and			
web content conforms			
with WCAG2.0 level AA			
(excluding live caption and			
audio description)			
(mandatory requirement)			
2021 General			
Requirements:			
File Accessibility Report by			
Dec 31 st , 2021			
(mandatory requirement)			

Appendix 1



Accessibility (AODA) Committee Terms of Reference

TITLE: ACCESSIBILITY (AODA) COMMITTEE		
Issued and		APPROVAL DATE: February 3, 2016
Approved By:	Senior Management Team	Date Reviewed: January 29, 2019
		Date Revised: July 17, 2019
Role	The Accessibility (AODA) Committee has been established to develop and maintain a plan for ensuring the adherence to the applicable standards from AODA, 2000 across the ROHCG. The aim of the plan is to identify and facilitate the removal of barriers to equal access amongst persons with disabilities, including patients, the families, visitors and staff of the ROHCG.	
Responsibilities		
Membership & Voting	standards will emphasize differe built environment thus a broad n implementation strategies. Mem across the organization and will a) Representative from Facilitie b) Representatives from Clinica c) Representatives from Huma	es Management al Staff
	Page 1 of	

Page 1 of 2



Accessibility (AODA) Committee Terms of Reference

	e) Representatives of Occupational Health and Safety f) Representatives of Infection Control g) Representative of Institute of Mental Health Research h) Representative of Clinical Support Services i) Coordinator – Client & Family Relations j) Representatives from Client and Family Advisory Councils. k) Representative from Learning & Developemnt l) Respresentative from Communications Members are expected to send a delegate should they not be able to attend the meeting.	
Chair	As appointed by Chief Operating Officer & C.F.O	
Appointment of delegates	As appointed by the Chairperson(s).	
Frequency of Meetings	Quarterly and additionally at the call of the Chairperson(s).	
Quorum	The quorum for meetings of the Committee shall be 50% of the voting members. Where there is an equality of votes, the Chair may cast the deciding vote.	
Resources	One staff member will be identified as the Committee Secretary.	
Reporting	The Accessibility (AODA) Committee will report to Senior Mangement Team through the Chief Executive Officer and C.F.O.	